

Our mission—my mission—is to populate the world with fantastic new creations, and help others do the same. Underneath it all is a belief that through brands, innovation and entrepreneurship, all skies are blue.

On the pages that follow are some lessons I've learned over the course of many rodeos. I hope you find this useful as part of your own present and future.

See you out there. PAUL EARLE

#### FOREWORD FORWARD



Business is personal.

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### N° 2

We live in a 'Yes, And' world now. Yes the brand has to be incredible. And product must rock, too.



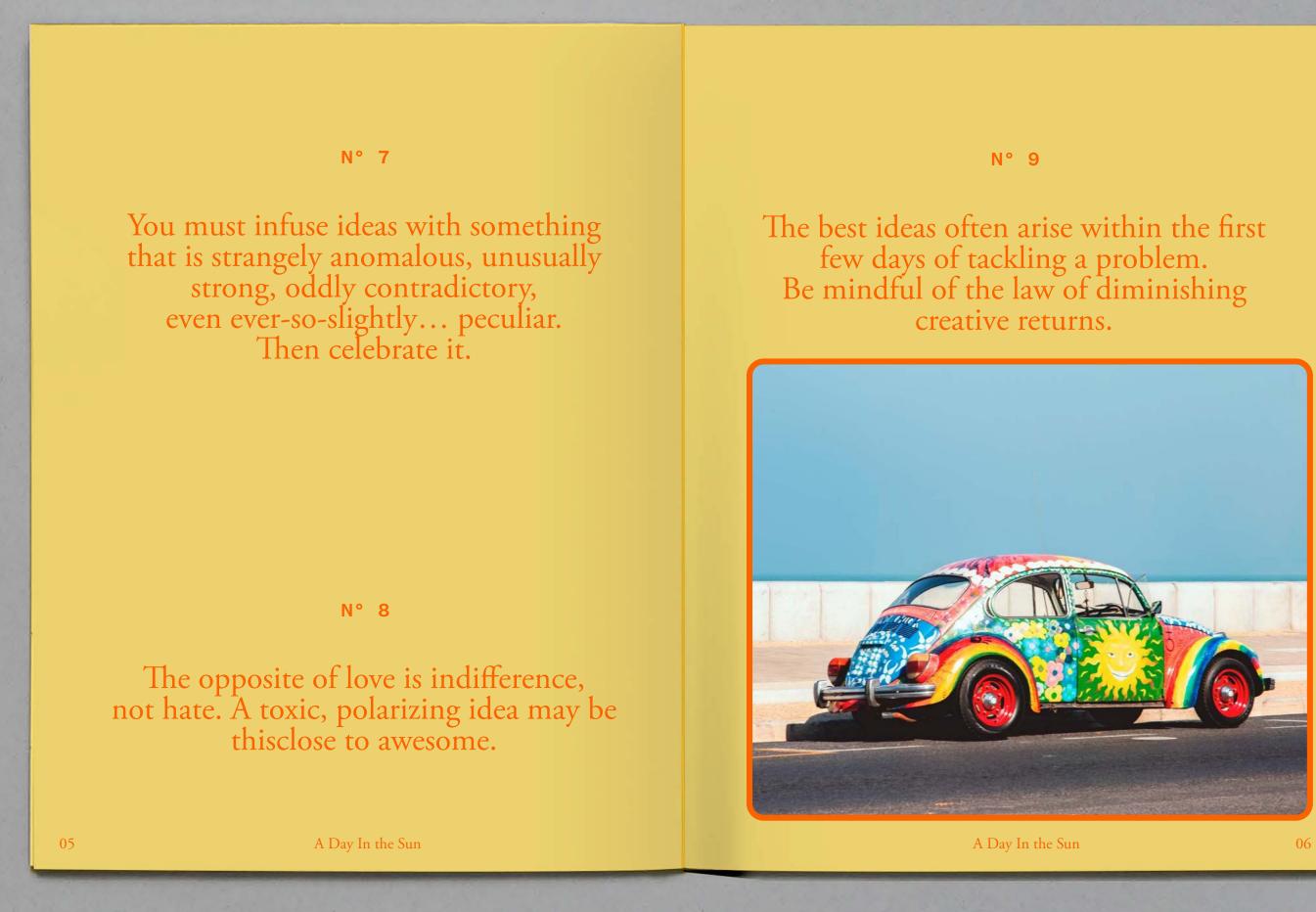
Innovators must always honor their instincts, even in the face of muddled data. Potter Stewart had it right.

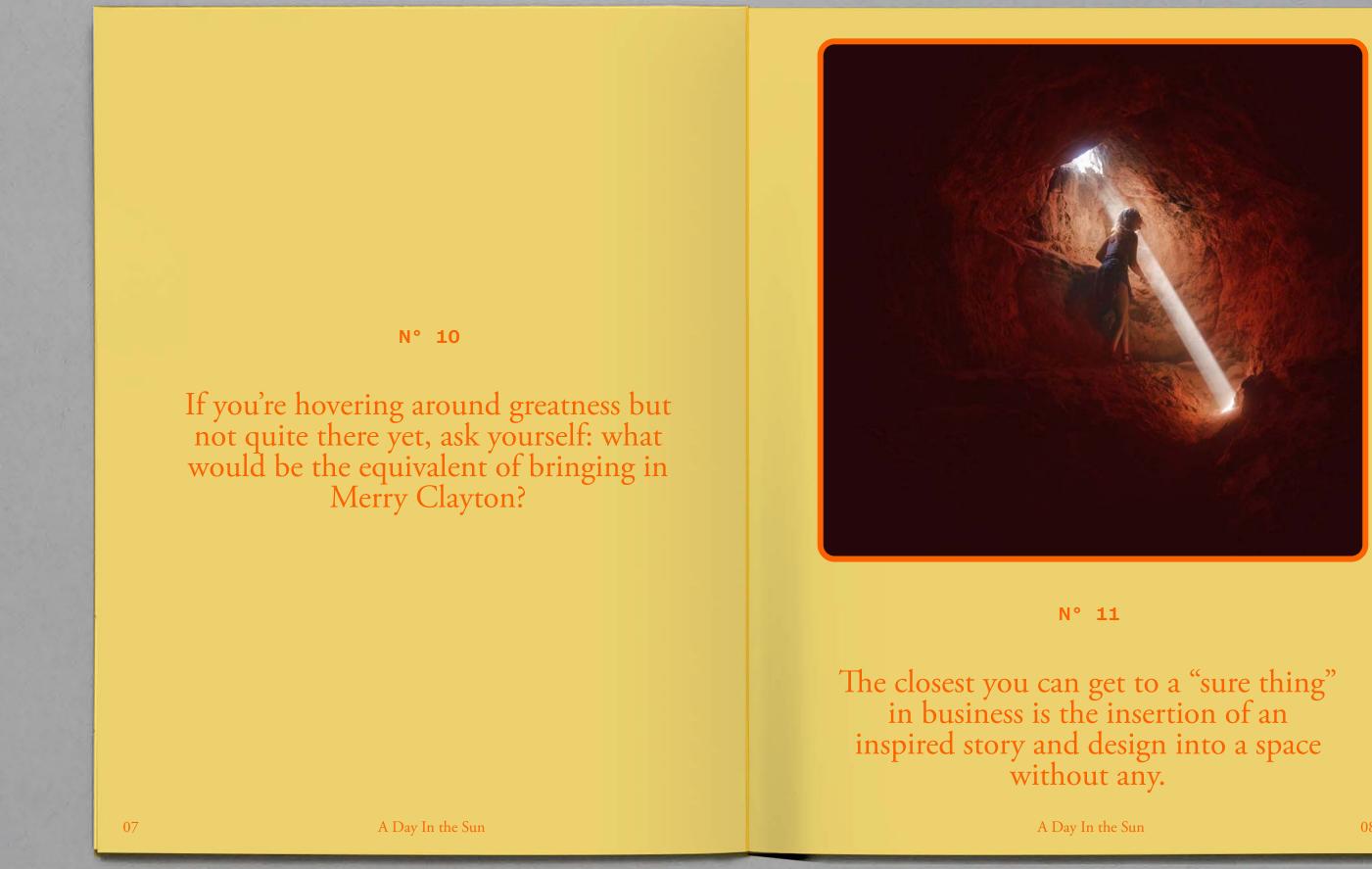
#### N° 5

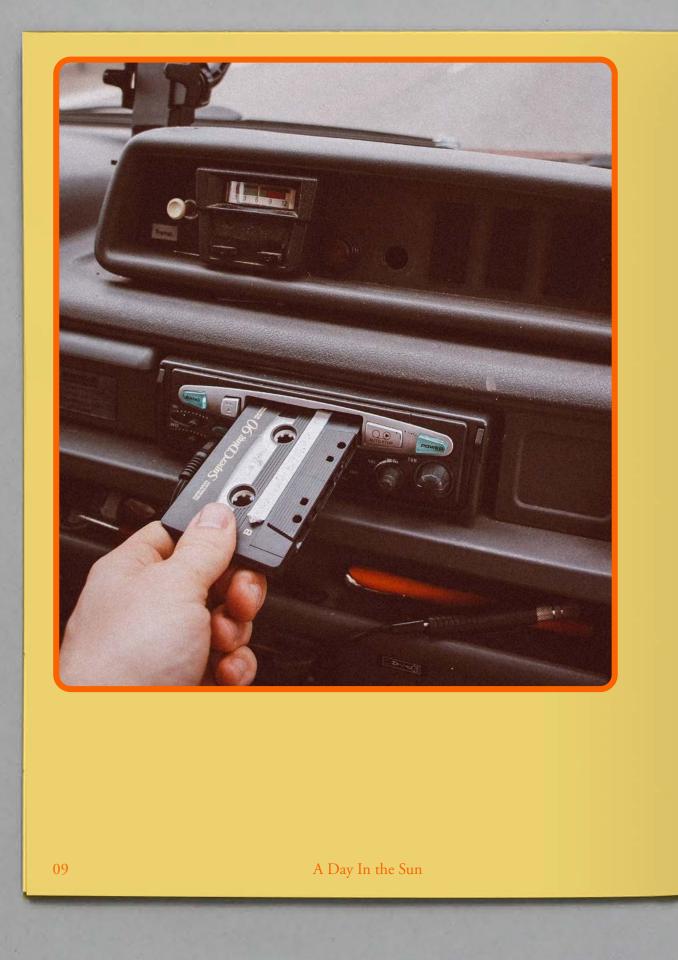
Emotion is the ace of spades in innovation, and any other endeavor. If you can't really *feel* the idea, form and function don't matter that much.

#### N° 6

If you simply focus on doing cool things, and being good to people, financial success will follow.







It is okay to embark on a journey without a clear destination. You'll know you're in the right place when you get there.

### N° 12



A smidgeon of hustle and a dash of opportunism will get you further than years of planning and a 25,000 page deck.

N° 14

All great new ideas are simply blends of existing ones. This-meets-that. What are you mixing?

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Uninstall the terrible internal software that labels "weird" as something to be removed or God forbid, "fixed." Weird is where the magic and wonder reside.

#### N° 15

# Anything worth doing is worth overdoing. (Well, most of the time)

#### N° 16





If you have a giant idea whose time has come, practically nothing can stop you. Keep going.

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Innovators must dismiss "but we tried that before" as rationale for inaction. Key external factors change over time. (Plus, you can make it better.)

### N° 20

#### N° 21

Optimism is potent. And required for progress. There are no examples of a cynic who groused his way to success.

Don't just talk about an idea. Prototype it. Just like in kindergarten, it's show and tell.

#### N° 23

Team-based jams are great. But sometimes you have to shut the door, pour a glass of whiskey, and just work out the (expletive) thing yourself.

#### N° 24

Look up. Look around. Engage all senses. Notice what you notice. The next big thing may be hiding in plain sight.



If you want to achieve real impact, establish a wildly audacious, seemingly impossible goal. Declare it as an intention, openly. Entirely new behaviors may emerge.

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N° 25

## Don't cry until you get hit.





Creativity is impossible inside a cluttered mind. Remember, "know it all" is a pejorative term. Embrace naiveté.



Stop accepting "normal" as normal. It might not be. Critically question everything.

N° 30

The brands that obviously are having fun will win almost every time. People can sense it. Joy is attractive.



## The difference between \$0 and \$1 in sales is worth millions.





Look for any opportunity to flip the conversation. Narrative is far too often overlooked as a high-leverage change agent.

N° 34

A great idea should provoke a reaction of: "oh no you didn't!" Details matter. And most often, with all due apologies to Mies Van Der Rohe, more is more.



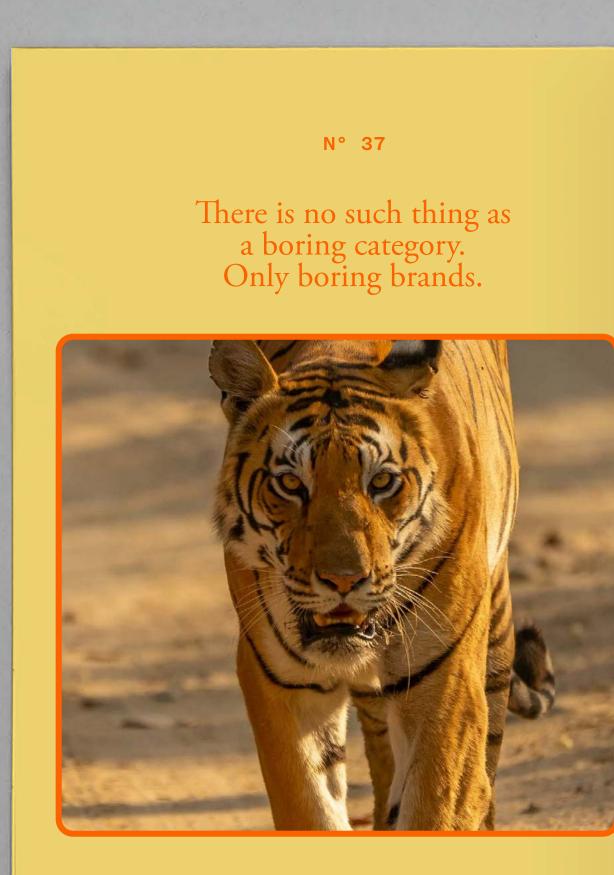
Invest in incredible people no matter what the business is. Whether it's a taco stand or Mars rover is secondary.

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#### N° 35

N° 36



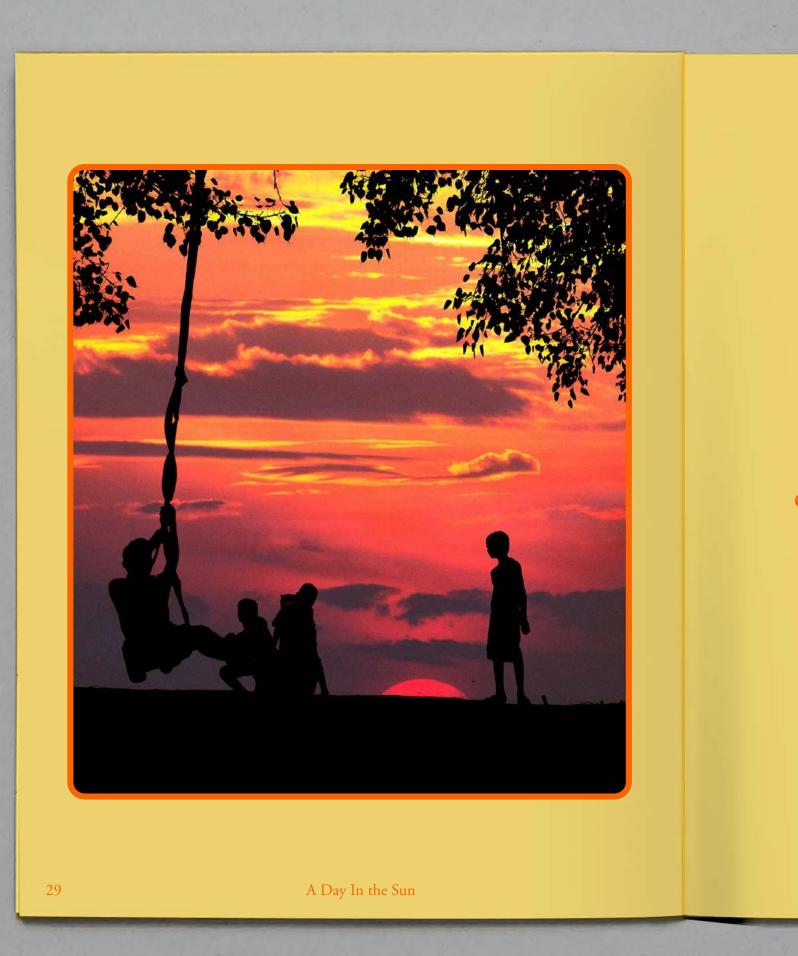
The term "consumer" should be replaced by "person" wherever possible, and ideally "fan." Never "target" (unless it's the store), and for the love of God, never ever ever "user."

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#### N° 38





The world of innovation is one of abundance, and we should all help each other.

### N° 39

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#### ACKNOWLEDGEMENTS

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